



CALIFORNIA  
WATER EFFICIENCY  
PARTNERSHIP

# Grant Ready Webinar Series – Audit Proof Your Program

Wednesday, April 15, 2026  
1 pm - 2:30 pm

# Welcome to Grant Ready: A Webinar Series

## Why This Series? Why Now?

- California's agencies are facing increasing pressure to implement ambitious conservation, drought, and equity programs—but often without guaranteed funding.
- At the same time, state and federal dollars will be available soon, but competition is fierce and requirements are evolving.
- To help agencies be **proactive, not reactive**, CalWEP convened a **new Grant & Funding Task Force**—bringing together funders, grant writers, and utility staff to identify common pitfalls and shared opportunities.
- This series is one outcome of that effort: practical, collaborative support tailored to our members' needs.

# Welcome to Grant Ready: A Webinar Series

## What we hope to accomplish

- Demystify the grant process across local, state, and federal funding sources
- Help agencies build a pipeline of fundable projects
- Increase your internal grant readiness and strategic planning
- Share lessons learned directly from your peers and funding agencies
- Build a community of practice around long-term grant success





# AGENDA

- 1) What is an Audit? Why Does it Happen?
- 2) Audit Process and What it Looks Like
- 3) Surviving my First Audit as a Program Manager
- 4) Q & A
- 5) Resources



**Melissa Matlock**  
**CalWEP**



**Kristyn Lindhart**  
**EKI**



**Simon Ho**  
**Metropolitan**



**Rosa Castro**  
**Metropolitan**



**Chris Foley**  
**Metropolitan**



**James Morgutia**  
**Metropolitan**

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# What is an Audit?



# What is a Grant Audit?

A grant audit is an **independent review of how grant funds were managed, spent, and documented.**

## Key Focus Areas:

- Were funds used according to grant terms?
- Are expenses allowable and properly documented?
- Did activities match what was approved?



# Why Grant Audits Exist?

## Primary Purpose:

- Ensure accountability for public funds
- Verify compliance with laws, regulations, and grant agreements
- Provide assurance to funders (state/federal agencies)

## Secondary Value:

- Improves internal processes
- Identifies risks early
- Strengthens future grant applications



Audits are not just enforcement—they're feedback systems for better program management.

# When an Audit is Required

## Typical Triggers:

Federal funding  
exceeds threshold



Specific grant terms  
require audit



High-risk programs  
or findings



Internal governance  
or oversight reviews



AUDIT



# What do Auditors Look At?

## Core Areas:

- Financial records (receipts, invoices, budgets)
- Program performance (did you do what you said?)
- Internal controls (how you prevent mistakes)
- Compliance with grant rules

Auditors are testing whether you can **prove compliance**, not just whether you did the work.

## Example Control Environment Questions:

B.	Activities Allowed or Unallowed and Allowable Cost Principles:	Yes	No	N/A	Comments
1.	Are reasonable budgets established for federal and non-federal programs to reduce incentive to miscode expenditures?				
2.	Are penalties for misappropriating or misusing funds enforced?				
3.	Is the need to account for federal award costs understood and implemented?				
4.	Do pre-audit personnel understand what expenditures are and are not allowed for each award?				

C.	Cash Management:	Yes	No	N/A	Comments
1.	Is there an appropriate assignment of responsibility for approving cash draw downs and payments to subrecipients?				
2.	Are draw downs/reimbursements consistent with specific grant requirements, Treasury Agreement, or the Cash Management Improvement Act?				

D.	Eligibility:	Yes	No	N/A	Comments
1.	Does staff have the knowledge skills and ability to make eligibility determinations?				
2.	Is the staff size adequate to handle the eligibility caseload/performance levels?				
3.	Is the process for determining subrecipient caseloads/performance targets for eligibility adequately documented?				
4.	Is authority to determine eligibility clearly defined?				

E.	Equipment & Real Property Management:	Yes	No	N/A	Comments
1.	Does management demonstrate a commitment to provide appropriate stewardship for property acquired with federal awards?				
2.	Do controls exist to ensure appropriate valuation of assets at the time of disposition?				
3.	Does sufficient accountability exist to discourage misuse of federal assets?				

F.	Matching, Level of Effort, Earmarking:	Yes	No	N/A	Comments
1.	Is there a commitment from management to meet matching, level of effort, and earmarking requirements (e.g., adequate budget resources to				

# Common Types of Grant Audits

## 1. Financial Audit

- Verifies accuracy of financial records
- Ensures funds were used correctly

## 2. Compliance Audit

- Tests adherence to grant requirements
- Focus on rules, regulations, allowable costs

## 3. Performance Audit

- Evaluates program effectiveness
- Did the program achieve intended outcomes?

## 4. Program-Specific/Single Audit

- Focuses on one grant/program only
- Narrow but deep review



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# Audit Process and Procedures



# Step 1: SEFA & Risk Assessment

- Auditor begins with SEFA review for completeness & accuracy (*2 CFR 200.510(b), 200.518*)
- Tie SEFA to general ledger and financial statements
- Identify Type A and Type B programs (*2 CFR 200.518*)
- Perform risk assessment to determine low-risk (Type A) and high-risk (Type B) programs (*2 CFR 200.519*)
- Coverage: meet 40% (non low-risk auditee) or 20% (low-risk auditee) coverage (*2 CFR 200.520*).

## TYPE A (Larger Programs)

≥ Threshold (based on total federal awards)

Base Threshold:

- \$1,000,000 (for \$1M-\$34M total spend)
- Scales upward per regulation

Risk Rules:

- Must assess risk
- Must audit if HIGH-RISK
- May skip if LOW-RISK

Low-Risk Criteria:

- Audited in 1 of last 2 years
- No material weaknesses
- No modified opinion
- <5% questioned costs

## TYPE B (Smaller Programs)

< Threshold

Selection Rules:

- Not automatically audited
- Assess for HIGH-RISK only

Requirement:

- Audit high-risk Type B programs

Constraint:

- Must assess ≥25% of low-risk Type A programs

Purpose:

- Capture smaller, risky programs



# Step 3: Testing Compliance & Controls

- Test compliance with federal requirements for major programs  
(2 CFR 200.514)
- Understand and test internal control over compliance – design & operating effectiveness (2 CFR 200.303, 200.514(c))
- Focus areas: Allowable costs, Procurement, Reporting, etc.
- Identify deficiencies, noncompliance, questioned costs  
(2 CFR 200.516)

Area	Compliance Testing (2 CFR 200.514)	Control Testing (2 CFR 200.303 / 200.514(c))
<b>Allowable Costs</b>	<ul style="list-style-type: none"><li>• Costs allowable, allocable, reasonable</li><li>• Proper documentation</li><li>• Within grant scope</li></ul>	<ul style="list-style-type: none"><li>• Approval controls before charging</li><li>• Review of supporting docs</li><li>• Consistent application</li></ul>
<b>Procurement</b>	<ul style="list-style-type: none"><li>• Competitive procurement followed</li><li>• Proper vendor selection</li><li>• Required documentation retained</li></ul>	<ul style="list-style-type: none"><li>• Controls enforce thresholds</li><li>• Bid review/approval</li><li>• Vendor justification reviewed</li></ul>
<b>Reporting</b>	<ul style="list-style-type: none"><li>• Accurate and complete reports</li><li>• Timely submission</li><li>• Data matches financial records</li></ul>	<ul style="list-style-type: none"><li>• Review/reconciliation controls</li><li>• Approval before submission</li><li>• Error correction process</li></ul>

# Step 4: Reporting & Submission

- Report findings, including deficiencies, noncompliance, and questioned costs (2 CFR 200.516)
- Prepare Single Audit reporting package (2 CFR 200.512)
- Includes SEFA, auditor's reports, and schedule of findings and questioned costs
- Submit reporting package to the Federal Audit Clearinghouse (FAC) (2 CFR 200.512)
- Submission deadline: within 30 days after audit report or 9 months after year-end.

The Federal Audit Clearinghouse (FAC) is the place to submit and review federal grant audits.



Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2025

Federal Grantor/Pass Through Grantor/Program Title	Assistance Listing Number	Pass-through Grantor's Number	Federal Expenditures
<b>U.S. Department of Agriculture</b>			
Missouri Department of Elementary and Secondary Education			
Child Nutrition Cluster			
School Breakfast Program	10.553	20242N109943	\$ 17,209
		20252N109943	71,644
			<u>88,853</u>
National School Lunch Program - Cash	10.555	20242N109943	33,885
		20252N109943	539,921
National School Lunch Program - Non Cash - Commodities	10.555	134-113	<u>33,060</u>
			306,864
<b>Missouri Department of Health and Senior Services</b>			
Child Nutrition Cluster			
Summer Food Service Program for Children	10.559	243AA005N1199	<u>19,720</u>
			315,437
<b>Total Child Nutrition Cluster</b>			<u>315,437</u>
<b>Total U.S. Department of Agriculture</b>			<u>315,437</u>
<b>U.S. Department of Education</b>			
Missouri Department of Elementary and Secondary Education			
Title I Grants to LEAs	84.010A	5035A230025	483,375
		5036A240025	36,534
		5363A230024	28,581
		5363A240024	31,305
		5424A230026	5,362
		5424A240026	<u>18,198</u>
			603,355

# Single Audit Findings: What Are They?

- Finding = Noncompliance or internal control deficiency (2 CFR 200.516)
- Applies to major federal programs (2 CFR 200.518)
- Allowable Costs must meet criteria (2 CFR 200.403)
- Procurement must follow standards (2 CFR 200.317–200.327)
- Reporting must be accurate (2 CFR 200.328)
- Cash Management requirements apply (2 CFR 200.305)

Category	What It Is	Severity / Focus	Subtypes	Real-World Examples
<b>Internal Control Findings</b>	Issues with how controls over compliance are <b>designed or operating</b>	Focus on <b>system failure</b> (can lead to noncompliance)	- <b>Material Weakness</b> (severe) - <b>Significant Deficiency</b> (moderate)	- No review process for invoices before charging grant - Procurement approvals not documented - Staff unaware of grant compliance requirements
<b>Noncompliance</b>	Failure to follow <b>federal statutes, regulations, or award terms</b>	Focus on <b>rule violation</b>	N/A (but can vary in severity)	- Sole-source contract without required justification - Late or missing federal reports - Charging costs outside grant scope
<b>Questioned Costs</b>	Costs that are <b>potentially improper or unsupported</b>	Focus on <b>financial impact</b>	- <b>Unallowable</b> (violates rules) - <b>Unsupported</b> (no documentation) - <b>Unreasonable</b> (excessive cost)	- \$25K equipment purchase not allowed under grant - Payroll charged with no time records - Paying above-market rates without justification

# Top Drivers of Findings

- Missing documentation – records must be retained (2 CFR 200.334)
- Controls not evidenced - internal controls required (2 CFR 200.303)
- Misunderstood grant rules - compliance required (2 CFR 200.300)
- Reporting errors - financial reporting accuracy (2 CFR 200.328)
- Lack of monitoring - subrecipient monitoring (2 CFR 200.332)



**Missing  
Documentation**



**Controls Missing  
or Not Evidenced**



**Grant Rules  
Misunderstood**



**Reporting  
Errors**



**Lack of  
Monitoring**

# How to Avoid Findings

## SEFA hygiene

Build a complete, supportable schedule before fieldwork starts



### Reconcile the SEFA to the GL and financials

Use the same audit period and trace totals before the year-end package goes to the auditors.



### Verify program identifiers and totals

Confirm Assistance Listings, pass-through IDs, cluster totals, and amounts provided to subrecipients.



### Retain support and draft the SEFA notes early

Keep source documents, accounting-policy notes, loan balances, and the de minimis IDC election in one place.

## Single Audit readiness

Show evidence that controls, monitoring, and reporting actually happened



### Evidence internal controls

Show preparer and reviewer, dates, reconciliations, approvals, and follow-up on exceptions.



### Run a compliance and reporting calendar

Track award-specific deadlines, review reports before submission, and escalate late or inconsistent data quickly.



### Monitor subrecipients and close findings

Risk-rate subrecipients, review financial and performance reports, and document management decisions and corrective action.

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# Surviving my First Audit as a Program Manager



# ABOUT METROPOLITAN

Nation's largest wholesale water provider

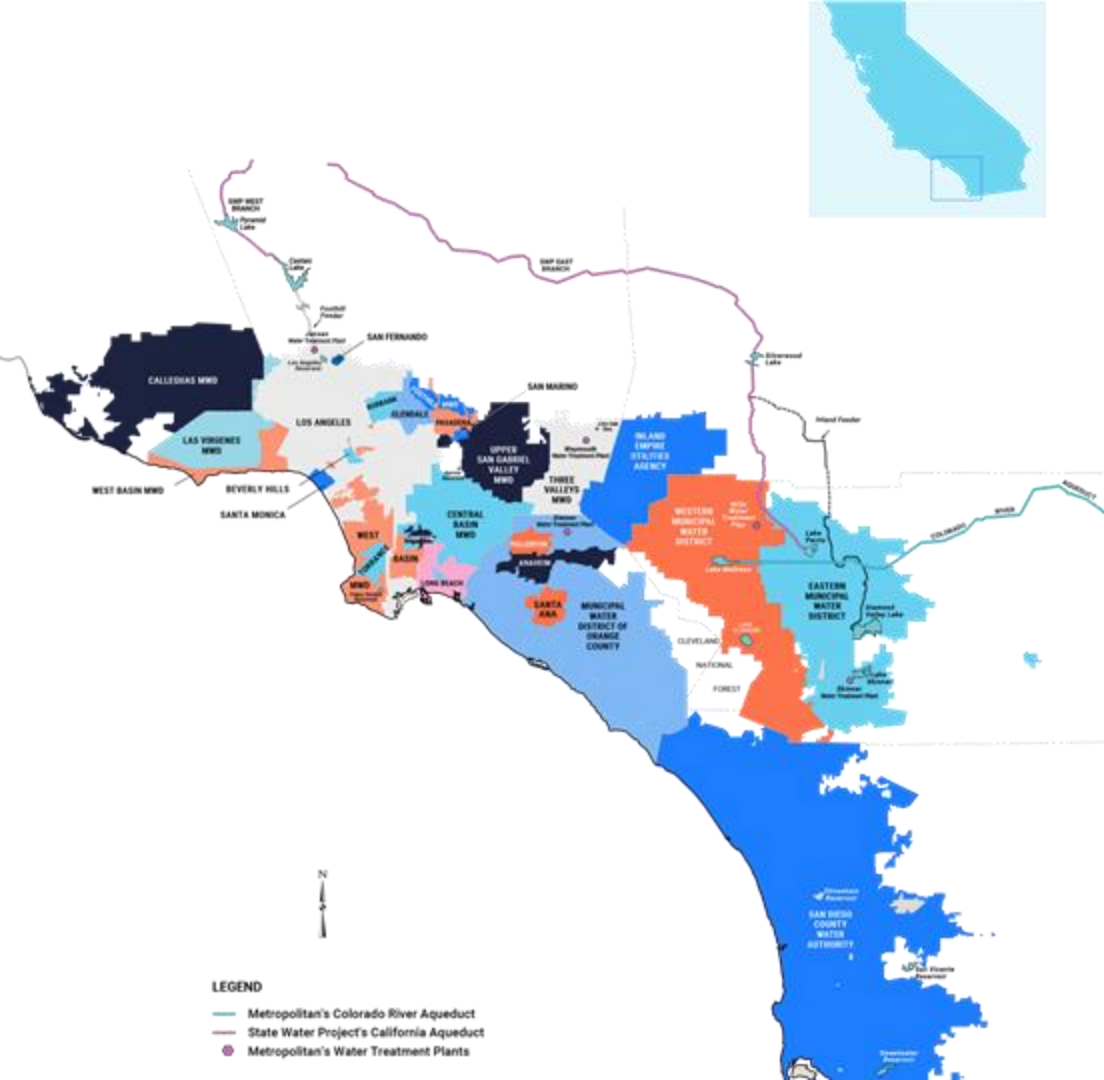
Service area: Nearly **19 million** people, **5,200** square miles, parts of **six counties**

**26** member agencies, **38-member** board of directors

Supports **\$1.6 trillion** regional economy (ranks 11th in the world)

Provides imported water from Northern Sierras and Colorado River Basin

**Invest in local projects and conservation**



# LEVERAGING EXTERNAL FUNDING TO SUPPORT REGION-WIDE CONSERVATION

## Federal Funding Opportunities

- WaterSMART: Water Energy Efficiency Grant Program - \$9M
- Lower Colorado River Basin Conservation & Efficiency Program (Phase Two) - \$104M

## State Funding Opportunities

- Urban & Multibenefit Drought Relief Program - \$4.5M
- Urban Community Drought Relief Program - \$38M



— BUREAU OF —  
RECLAMATION



# **LESSONS LEARNED FROM MY FIRST SINGLE AUDIT EXPERIENCE**

# “WITH ~~GREAT POWER~~ A WHOLE LOTTA FUNDING COMES ~~GREAT~~ A WHOLE LOTTA RESPONSIBILITY”

Do we have the backup documentation to show we used federal funds responsibly?

Did we follow all Uniform Guidance and program-specific terms?

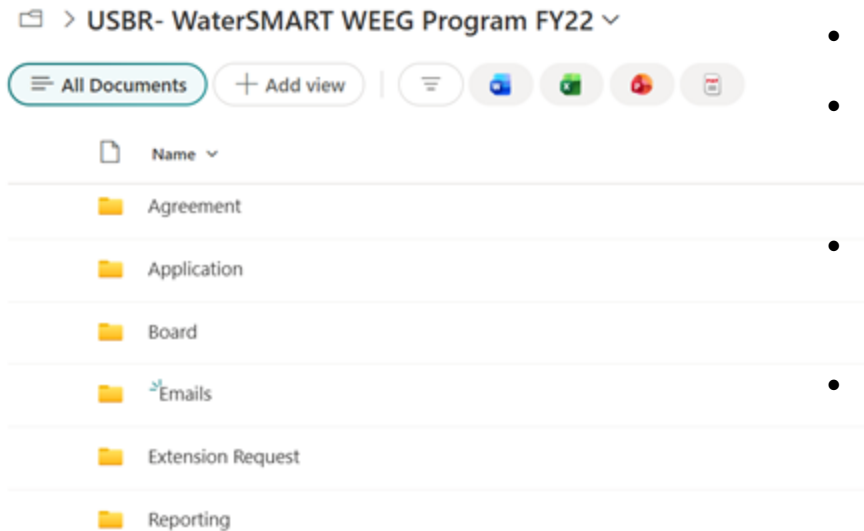
Are we at risk of funding delays, restrictions, or additional oversight?

Are we at risk of repayment or of funds being suspended?

Will this negatively impact our district as a reliable recipient when applying for new grants?



# SAVE EVERYTHING!



- **Application-** Resolutions
- **Agreements and Amendments**
- **Financials-** Project Authorizations, General Ledger Reports, Documentation of Cost Transfers
- **Email Correspondences with your Grant Officer**
- **Procurement Documents-** RFP/RFQ documents, Contractor Agreements, Fee Schedules
- **Progress Reports-** Backup Documentation, Submittal Timestamps
- **Financial Reports-** SF-425 Reports, General Ledger Trail Balance Reports, Backup Invoices, Submittal *Timestamps*
- **Reimbursement Requests-** Timestamps, Date of Receipt

# PREPARE AND START EARLY!

- **It all starts PRE-AWARD and with Project Setup**
  - Plan out how you are going to setup your budget and spending before you hit “apply”
- **Begin planning months before fiscal year-end**
  - Review and project the FY expenditures for your agreements
- **Reconcile and draft SEFA**
  - Review internal controls, Perform a self-audit, identify any additional explanations required
- **Schedule pre-audit planning meetings**
  - Come up with a gameplan
- **Gather all documentation and evidence**
  - Organize and identify what you have in case it’s requested

<b>Metropolitan Single Audit Preparation Timeline</b>	
Initiate Planning	Late Winter/Early Spring
Reconcile and Draft SEFA	Late Spring
Pre-Audit Meetings	Early Summer
Audit Kickoff	Mid-Summer

# WORKING EFFECTIVELY WITH YOUR AUDITOR

- Hold an internal pre-meeting to get on the same page
  - Assign a central point of contact
    - For auditor (Simon)
    - For project details (James)
- Hold a Kickoff Meeting with your Auditor
- Provide organized, timely documentation
- Respond quickly to questions
- Clarify any unclear requests early

# MWD's Regional Turf Replacement Incentive Program



# Key Personnel and Roles

## Water Efficiency Team (WET)

James Morgutia- Grants Administration, liaison between WET-Controller/Accounting Section and Grants Office, and USBR

Krista Guerrero- Turf Replacement Program Manager, oversees the day-to-day administration of the Turf Replacement Program

Marcelo Alvarez- Regional Rebate Program Contract Administrator

# Turf Replacement Program Details

- Multi-pronged approach to maximize water use efficiency and promote conservation
- Program requirements:
  - Stormwater feature
  - 3 plants per 100 sq. ft.
  - Permeable hardscape/mulch
  - Efficient irrigation
- Incentives available for residential, commercial and public agency customers





# Turf Replacement Incentives (During FY24-25)

Customer Type	MWD Incentive (Cost Share)	USBR Grant Incentive	Max. Square Footage Per Meter Per Year
Residential	\$2/square foot	\$1/square foot	5,000 square feet
Commercial	\$2/square foot	\$1/square foot	50,000 square feet
Public Agency	\$3/square foot	\$1/square foot	200,000 square feet

# Turf Replacement Program Process

## Customer Application: Part One "Reservation"

*Applicants must apply prior to beginning work on project*

Must submit pre photos and landscape design

Inspection required for all commercial projects and some residential

Approximately 2-week approval period

## Construction

*Work can begin once application is approved*

Customer has 180 days to complete the work

Photos of completed project must be taken

## Application: Part Two "Post-Construction" and Payment

Customer submits second part with final pictures and documents

Approx. 2-week final approval

All commercial and some residential projects are subject to inspection

Check is mailed approx. 8-10 weeks after final approval

# 15.507 WaterSMART Grant Agreements

## R22AP00505

- Public Agency Turf Replacement Rebate Program
- \$2M
- Provides supplemental incentive of \$1/sq.ft. of turf replaced with water efficient landscaping on Public Agency properties
- Paid through Metropolitan's regional program administrator and conservation credits program

## R23AP00426

- Residential and Commercial Turf Replacement Incentive Program
- \$5M
- Provides supplemental incentive of \$1/sq.ft. of turf replaced with water-efficient landscaping on residential and commercial properties
- Paid through Metropolitan's regional program administrator and conservation credits program

# Allowable Costs

## R22AP00505

- Supplemental Turf Replacement incentive calculated at \$1/sq. ft.
- No personnel, fringe benefits, travel, equipment, supplies, contractual, construction.

## R23AP00426

- Supplemental Turf Replacement incentive calculated at \$1/sq. ft.
- No personnel, fringe benefits, travel, equipment, supplies, contractual, construction.



## WHAT TO EXPECT DURING A SINGLE AUDIT

- Auditor will review:
  - internal controls and procedures
  - compliance with reporting
  - a sample of transactions
- Auditor at any time may request additional backup documentation as they work through their samples

## **INTERNAL CONTROLS & SAMPLING**



- **Application-** Resolutions
- **Agreements and Amendments**
- **Financials-** Project Authorizations, General Ledger Reports, Documentation of Cost Transfers
- **Email Correspondences with your Grant Officer**
- **Procurement Documents-** RFP/RFQ documents, Contractor Agreements, Fee Schedules
- **Progress Reports-** Backup Documentation, Submittal Timestamps
- **Financial Reports-** SF-425 Reports, General Ledger Trail Balance Reports, Backup Invoices, Submittal Timestamps
- **Reimbursement Requests-** Timestamps, Date of Receipt

## **COMPLIANCE WITH REPORTING & SAMPLING**



**SAVE EVERYTHING!**

# WHAT OUR AUDITOR REVIEWED

- A sample of 12 financial transactions
  - Program Invoices
    - Review of cost eligibility, internal control process for approving invoices
  - General Ledger
    - To ensure eligible costs are charged in the correct location and documented correctly
- Federal Form SF-425
  - To ensure our expenditures in our General Ledger were aligned with what we submitted for each grant activity period

**Federal Financial Report**  
(Follow form instructions)

OMB Control Number: 4040-0014  
Expiration Date: 2/28/2025

1. Federal Agency and Organizational Element to Which Report is Submitted		2. Federal Grant or Other Identifying Number Assigned by Federal Agency (To report multiple grants, use FFR Attachment)	
3. Recipient Organization (Name and complete address including Zip code)			
Recipient Organization Name: _____			
Street1: _____			
Street2: _____			
City: _____		County: _____	
State: _____		Province: _____	
Country: USA: UNITED STATES		ZIP / Postal Code: _____	
4a. UEI	4b. EIN	5. Recipient Account Number or Identifying Number (To report multiple grants, use FFR Attachment)	
6. Report Type	7. Basis of Accounting	8. Project/Grant Period	9. Reporting Period End Date
<input type="checkbox"/> Quarterly <input type="checkbox"/> Semi-Annual <input type="checkbox"/> Annual <input type="checkbox"/> Final	<input type="checkbox"/> Cash <input type="checkbox"/> Accrual	From: _____ To: _____	
10. Transactions			Cumulative
<i>(Use lines a-c for single or multiple grant reporting)</i>			
<b>Federal Cash (To report multiple grants, also use FFR attachment):</b>			
a. Cash Receipts			0
b. Cash Disbursements			0
c. Cash on Hand (line a minus b)			
<i>(Use lines d-o for single grant reporting)</i>			
<b>Federal Expenditures and Unobligated Balance:</b>			
d. Total Federal funds authorized			0
e. Federal share of expenditures			0
f. Federal share of unliquidated obligations			0
g. Total Federal share (sum of lines e and f)			
h. Unobligated balance of Federal Funds (line d minus g)			
<b>Recipient Share:</b>			
i. Total recipient share required			0
j. Recipient share of expenditures			0
k. Remaining recipient share to be provided (line i minus j)			
<b>Program Income:</b>			
l. Total Federal program income earned			0
m. Program Income expended in accordance with the deduction alternative			0
n. Program Income expended in accordance with the addition alternative			0
o. Unexpended program income (line l minus line m and line n)			

# ADDITIONAL INFO REQUESTED



- Detailed explanation of our invoice approval process
- What backup in addition to the invoices do we have to justify payment?
  - Detail files showing the amount of turf replaced and a breakdown of cost share, grant share, program management/admin charges
  - Application dashboard
- How do we verify that applicants completed their project in accordance with our program terms and conditions
  - Inspection reports
  - Before and After photos

Silence.



**THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA**

Schedule of Findings and Questioned Costs

For the Fiscal Year Ended June 30, 2025

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**Section I – Summary of Auditor’s Results**

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**NO SIGNIFICANT FINDINGS!**

# TAKEAWAYS FROM MY FIRST SINGLE AUDIT

- Audits can be intimidating
  - Connotation in my head was a lot worse than the actual experience
- Preparation is key!
- Communicate effectively with the folks in your organization
- Taking the extra 2 minutes to **save everything** as it comes in **saves you so much time in the long run!**



# Time for Q&A!

- Your questions are important to us
- We are ready to answer your questions
- Please use the Q&A feature to ask
- We look forward to your questions



# Resources

# What does “Audit-Ready” Mean?

## Audit-ready organizations:

- Track documentation in real time
- Align finance + program teams
- Understand grant requirements upfront
- Maintain consistent reporting practices

You don't prepare for an audit at the end—you **operate audit-ready daily**.

## Key Takeaways

- Grant audits ensure **accountability and compliance**
- They are **required at certain funding levels**
- There are **multiple audit types with different purposes**
- Strong systems reduce risk more than last-minute prep

# 10 Steps to Managing Grants Effectively

## 1 Check strategic fit

Before applying, confirm the grant fits mission, strategic priorities, and adopted plans.

## 2 Notify finance early

Notify finance, budget, and other relevant departments before the application goes in.

## 3 Identify the match

Identify required match sources and confirm what can count as match.

## 4 Build the project plan

For new programs, map implementation steps and assign responsibility for services, reimbursements, and compliance reports.

## 5 Check procurement rules

Watch for grant procurement rules that are stricter than standard local policy.

Grant administration continues after award

## 6 Define admin costs

Understand the type and amount of administrative costs that may be charged.

## 7 Assign tracking roles

Assign who tracks outputs, outcomes, expenses, and reimbursements in a shared location.

## 8 Monitor subrecipients

If passing funds through, require progress reports and monitor subrecipient compliance.

## 9 Communicate with grantor

Communicate formally and informally with the grantor and submit required reports on time.

## 10 Plan beyond the grant

Prepare for the future and position the organization for the next funding opportunity.

# National Grants Management Association

[LEARN MORE: INTRO TO GRANTS MANAGEMENT COURSE](#)

[SEE DETAILS](#)



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# Learn More at Social Grants Network

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SoCal Water Grants and Research Network Home Pages Documents Notebook Site contents Edit Private group 152 members

+ New Promote Page details Preview Immersive reader Analytics Published 2/3/2026 Share Edit



If you are interested in applying for a grant, please use the [decision matrix](#) to check if the opportunity is worth pursuing.

[Grants Procedures Manual published November 2024](#)

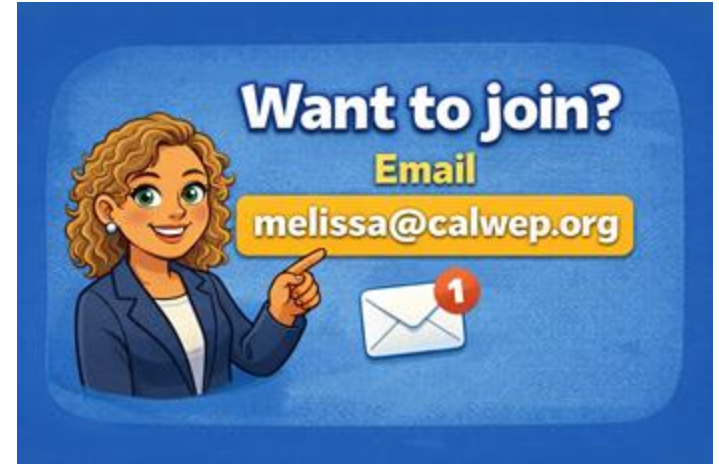
# Grant and Funding Task Force

A collaborative group of CalWEP members working to:

- Strengthen grant readiness
- Share best practices
- Build tools and training for the full funding lifecycle

## What We're Working On:

- ✓ Webinars & trainings
- ✓ Readiness checklists & templates
- ✓ Grants 101 Document
- ✓ Roadmap of future funding support
- ✓ Funder-agency collaboration



# Stay Tuned for the Next Webinar!



[Past Events » California Water Efficiency Partnership](#)

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# Thank You For Attending!

- Thank you for your valuable time
- We appreciate your active participation
- Stay tuned for future events and updates
- Contact us for any further questions



# Grant Strategy Webinar Series

## – Audit Proof Your Program



CALIFORNIA  
WATER EFFICIENCY  
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